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3 July 2007

Minister Without Portfolio Hon. E.T. Manyika
Munhumutapa Building
Samora Machel Avenue
Harare

Dear Hon. Minister

Re: Prices Reduction Crack Team Programme

- 1. Hon. Minister, I write to make recommendations on the ongoing efforts meant to stabilize prices in the economy.
- 2. As your Central Bank, whilst we concur that a significant part of the high inflation the economy is experiencing is being fuelled by speculative price increases, we recommend that current efforts be bolstered by the adoption of a holistic package of measures that would uplift the general supply of goods and services in the economy.
- 3. Over the past 43 months since December, 2003, the Central Bank has been making clarion calls on the need to take the following measures, among many others:
- (a) That we uplift overall productivity on our farms through effective utilization of all arable land;
- (b) That we privatize targeted entities to raise foreign exchange as well as allowing for new equity to be injected through private sector participation;
- (c) That we vigorously jerk up operational efficiencies at all public utilities and local authorities to unlock the economy's supply side;
- (d) That overall expenditure levels in line Ministries be streamlined to levels consistent with available revenue streams;

(e) That the Social Contract be implemented as the launch pad for macroeconomic stabilization;

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- (f) That foreign direct investment be promoted in areas such as mining and manufacturing through progressive legal reforms that give comfort to the investor community; and
- (g) Elimination of corruption at all levels in the economy.
- 4. Hon. Minister, it is our strongest conviction that only through a holistic framework can we stabilize prices, without inducing shortages in the market.
- 5. For further information, I have attached to this letter the full catalogue of policy advice that we have made since December, 2003.
- 6. We remain committed to continue playing our part in stabilizing the economy.

Yours sincerely

DR G. GÓNO GOVERNOR

c.c. Dr M.J.M. Sibanda, Chief Secretary to The President and Cabinet Hon. W. Shamu, Minister of State In Charge of Policy Implementation



A CATALOGUE OF POLICY ADVICE GIVEN BY THE RESERVE BANK OF ZIMBABWE TO THE NATION

DECEMBER 2003 TO DATE

 \mathbf{BY}

DR. G. GONO GOVERNOR

RESERVE BANK OF ZIMBABWE

3 JULY 2007

MATRIX OF MONETARY POLICY ADVICE

MAIDEN MPS DECEMBER 2003

POLICY ADVICE GIVEN Reduction of Government expenditure by line ministries through improved cash management and enforcement of discipline	REFERENCE Paragraph 14.1, page27	IMPLEMENTATION PROGRESS i. Some Government Ministries have implemented cash budgeting while other Ministries continue to spend beyond their budget allocations.	i. Fuels money supply growth and inflation
Restriction of supplementary budgets to national emergencies and disasters	Paragraph 14.3, page 27	i. Supplementary budgets incurred in 2005 and 2006.	i. Increases money supply hence inflation
Convert domestic debt into foreign debt through the issuance of foreign currency denominated bonds where the foreign currency is sold to RBZ and the local currency used to clear domestic debt	Paragraph 15.5 & 15.6, Page 33	i. Bond issued.	i. Response was below expectations (with only four subscribers amounting to USD32000) due to perceived country risk, hence low foreign currency generation from Zimbabweans living abroad

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT	COMMENT
Tightening of liquidity support to financial institutions Banks to adhere to the ZETSS time-table	Paragraph 6.1 (e), page 8 Paragraph 6.3 (c), page 11	i. Temporary liquidity assistance and Troubled Bank Fund abolished ii. Some banks which failed to adhere to set guidelines were suspended from the Clearing House and were re-admitted after remedial measures were initiated.	i. Assists in curtailing money supply growth. i. Reduces non-payment risk. ii. Restores order and market confidence in the banking system.	
The RBZ to pursue a dual interest rate policy	Paragraph 7.1, page13	i. Dual interest rate framework in place, concessional facilities attract 50%, while other borrowings attract market related rates. ii. Dual interest rate framework still in place	i. The intended purpose of inducing a positive supply response and dampening inflationary pressures in the economy has not been achieved, especially in the agricultural sector. ii. Saved jobs and kept companies afloat. iii. Market related rates discouraged speculative and other non-productive borrowing.	

POŁICY ADVIGE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPAGE	COMMENT
Upward adjustment in the statutory reserve requirements	Paragraph 7.9 (e), page 16	i. Statutory reserve requirements were gradually adjusted upwards for commercial and merchant banks to 60% on call and demand deposits and 45% on savings and time deposits. The rates were revised downwards on 19th June 2006 to 50% on demand deposits and 40% on call savings and time deposits.	i. Curtailed credit creation and contributed to the reduction in broad money supply growth from 490.9% in January 2004 to 177.6% in January 2005. ii. Source of funds for targeted concessional lending.	
The Tourism Sector to benefit from the targeted concessional finance.	Paragraph 9.3, page 19	i. Beginning first quarter of 2004 Tourism Sector accessed funding from the PSF up to the time when the facility was discontinued.	i. Stimulated activities in the Tourism sector.	
RBZ to register and regulate the operations of all Asset Management Companies and financial institutions in Zimbabwe	Paragraph 11.4 (a), page 23	i. Registration process and cancellation of operating licences done at the Central Bank.	i. Instilled discipline and confidence in the financial sector. ii. Only registered players are allowed to operate.	
RBZ to transparently and timeously	Paragraph 14.10, page 29	i. Publications are released and posted	i. Provides information to stakeholders, for	

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT	COMMENT
release statistics and	An process the contract of the	on the Bank website	research, planning and	Note the second
economic literature		on a weekly, monthly and annual basis.	decision making.	
Introduction of the controlled foreign currency Auction System	Paragraph 16.2 (f), page 36	i. The system was introduced on 17th January 2005 and then replaced by the Tradable Foreign Currency Balances System (TFCBS) in October 2005, which was in turn replaced by the volume based exchange rate system in January 2006.	i. Stabilised the exchange rate. ii. Foreign exchange inflows improved throughout 2004. iii. Improved capacity utilisation and enhanced exporter viability. iv. Parallel market activities were markedly reduced. v. Under the volume based system inflows into the formal market have declined while the parallel market rate has depreciated significantly.	
Creation of the Energy and Infrastructure Development Bank (ZEIDB)	Paragraph 23.6, page 51	i. The Infrastructure Development Bank of Zimbabwe was launched on 31# August 2005.	i. Supporting development projects in the energy, transport, water (dams) and housing	

POLICY ADVICE GIVEN	RÉPÉRÈNCE	IMPLEMENTATION PROGRESS	MPACT	GOMMENT
			ii. Providing medium term loans to companies for capital	
			projects.	

FIRST QUARTER MPS JULY 2004

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT	COMMENT
Re-orientation of the financial sector	Paragraph 3.3 page 16	i. A total of nine banking institutions were placed under curatorship. ii. Three banks remain under curatorship, while five have fully implemented market solutions and resumed operations	i. Fostered stability in the financial sector. ii. Eliminated non core activities and enhanced financial intermediation.	
Consolidated supervision of the financial sector.	Paragraph 5.1, page 18	i. Reserve Bank commenced supervising banking groups. The groups report financial information on a consolidated basis through quarterly prudential returns. Legislation that will facilitate licensing of bank holding companies is under development.	i. This has enhanced the RBZ's consolidation of banking institutions' risk profiles, and strengthened the supervision of these institutions.	

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	МРАСТ	GGMMENT
Regulatory framework for Asset Management Companies (AMCs) and Microfinance institutions	Paragraph 14.1, Page 24	i. 31 AMCs were licensed in 2004; 13 licenses cancelled in 2005 due to engagement in non-core activities and insolvency; and 1 license cancelled in	i. Elimination of illegal and speculative activities. ii. Stability of the financial sector.	
		2006	iii. Licensed AMCs and microfinance	
		ii. 17 operating Asset management Companies (AMCs) were issued with	institutions now engaging in core business activities.	
		perpetual licenses in 2005. Regulatory framework is in place to facilitate ongoing monitoring.		
		iii. Applications for new licenses are being considered.		
Intolerance for insolvency of banks	Paragraph 10.6, Page 22	i. Some insolvent banking institutions were put under curatorship but some have since	i. Strengthened the stability of the financial sector.	
		resumed normal business after rehabilitation	ii. Protected depositors' funds.	
	,	whereas others have been closed.	iii. Restoration of confidence in	
	,	ii. Three (3) institutions (Trust Bank, Royal Bank & Barbican Bank) were amalgamated into the Zimbabwe Allied Banking Group.	the banking sector.	
		iii. Some institutions were		

POLICY ADVICE	REFERENCE	IMPLEMENTATION	IMPACT	COMMENT
GIVEN		PROGRESS liquidated e.g. Rapid Discount House		
International ratings	Paragraph 5.4-5.5 Page 9	i. International credit rating has been implemented. An internationally accredited credit rating agency Global Credit Rating (GCR) has been engaged for the rating of local banks	i. Improved market discipline ii. Provided a standard for the RBZ supervisory role. iii. Enhanced confidence	
			in the banking	
Consolidation of the Mining and Fiscal	Paragraph 20.5, Page 34	i. Underway	i. Increased participation in the mining sector.	
regime to complement incentives in the		!	ii. Increased	
mining sector.			and foreign currency generation.	
Support to farmers through working	Paragraph 18.3 (iii), Page 30	i. Z\$3.1 trillion disbursed under PSF between	i. Tractors and farming equipment	
capital equipment and		January 2004 and 30	purchased and used to support	
financing under		June 2005.	production in the agricultural	
Productive Sector Facility (PSF)		ii. Of the amount disbursed, Z\$20 billion was for purchase and repairs of	sector.	
	:	farming equipment including tractors.		·
	·	iii. Discontinued on 30 June 2005.		

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	MPAGT	COMMENT
and the second second second second		iv. Support for agriculture was continued under ASPEF.		
Pre-financing and	Paragraph 18.3	i. Inputs were disbursed	i. Availed	
contract growing of	(vi) Page 31	for the 2004/2005	inputs to tobacco growers.	
tobacco under the		tobacco season.		
following conditions:		However some farmers	ii. Enhanced foreign	
Contractors should		got the inputs late.	currency generation.	
show commitment by			_	
employing their own		ii. The program is on going	iii. Late disbursement and	
funds when		iii. Program continues to face challenges in terms	late planting resulted in a	
supporting farmers		of late disbursements	lower than anticipated	
A contractor can only.			yield in some	
buy tobacco to the extent of the financial support they have given to the growers. Contractors should twin with established merchants who have access to offshore lines of credit			instantos.	
Targeted winter wheat, barley and tobacco program	Paragraph 18.5, Page 31	i. Inputs were disbursed for the 2004/2005 planting season. However some farmers got the inputs late. ii. The program is on going. iii. Program continues to face challenges in terms	i. Availed agricultural inputs to farmers. ii. Boosted production of targeted crops. iii. Enhanced food security.	
Vigorous support to	Paragraph 18.8,	of late disbursements	i. Enhanced agricultural	

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT	COMMENT
cotton, tea, coffee, sorghum, sunflower,	Page 32	on going.	production	
soya beans, paprika,		ii. The producer price of	ii. Enhanced capacity to	,
horticulture and livestock products		cotton was reviewed to Z\$37 000/kg in 2006.	generate foreign currency.	
Bolstering capacity of the Grain Marketing Board (GMB) to ensure timely interface with farmers	Paragraph 18.6 Page 32	i. The GMB opened more depots closer to farmers. ii. There are provincial GMB officials who interact with farmers iii. Substantial progress	i. Ensured timely distribution of inputs, grain delivery and timely payment of farmers.	
		has been made in ensuring that payments to farmers meet the desired pre-planting cash-flow		
		iv. However, there is slow progress on GMB turnaround and service delivery.		
Ministry of Transport	Paragraph 24.9,	i. NRZ accessed funds	i. Enhanced	
Communications to	Page 39	under the PARP facility	operational efficiency and	
place a rescue package for the National Railways of Zimbabwe (NRZ).		for recapitalisation of the parastatal	service delivery by NRZ.	
RBZ and Ministry	Paragraph 37.10, Page 68	i. Licences were issued in gold production areas	i. Improved proximity of gold purchasers	
Development to provide		across the country.	miners.	
special licences to designated agents who			ii. Reduced parallel market	
will buy gold in areas			activities in gold	

POLICY ADVICE	REFERENCE	IMPLEMENTATION	IMPACT	COMMENT
GIVEN		PROGRESS	I INTERIOR	
operations	2004 14 15 14 15 14 15 14 15 15			
are concentrated			iii. Increased	
			gold	
			deliveries to	
			through the	
			formal market.	
,			i. Ensures	
Ministry of Mines			increased	
and Mining	Paragraph 38.5,	i. The Zimbabwe Mining	exploitation of	
Development	Page 69	Development	the	
to put in place		Corporation (ZMDC)	country's	
operational			mineral	
guidelines that	Paragraph 40.7,	took over some of the		
stipulate			resources.	. "
maximum periods	Page 75	unutilised claims.		
over which mining claims				
witten minning claims			ii. Increased	
cannot remain		11 11 11 11	foreign	
unutilised		ii. While some claims are	currency	
unungseq		1 1 141 4 14	generation.	
		now being utilised, others	1 [
		remain unutilised due to	iii. Increased	
		financial constraints on	employment.	
		the ZMDC		
Close co-operation		i. Technical committees	i. Policy	
and complementarity		set up to improve	inconsistencies.	
between monetary		complementarity of fiscal	ii. Monetary	
and fiscal policy.		and monetary policies.	expansion	
		, p	onpano.	
			}	
		ii. However, not much has		
	,	been achieved in this		
		direction.		
Discouragement of	170. 1 44 4.	i. Government borrowing	i. Contributed	
inbudgeted access		its RBZ account always	to efforts to	
to	1 260 / 0	113 RD2 account atways	control money	ı
he RBZ overdraft		within statutory limit.	growth and	
			inflation.	
vindow beyond			***************************************	
tatutory limits			ii. Ensured	ļ
			fiscal discipline	. [
			1130di discipilile	

POLICY ADVICE: GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT	COMMENT
		3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	and credibility of monetary policy.	
Interest rate policy	Paragraph 43.1, Page 79	i. Dual policy to control inflation and support economic growth in place it. Dual interest rate framework still in place	i. High interest rates for non productive borrowings have curtailed speculative borrowing. ii. Not much has been achieved in terms of inducing supply response and dampening inflationary pressure.	
Accommodation policy	Paragraph 44.4 Page 80	i. Accommodation rates reviewed in line with inflation developments.	i. Discourages speculative borrowing to fend off inflationary pressures in the economy.	
RBZ and relevant Government Authorities to take stern measures against unscrupulous increases in rentals by Real		i. A rent and rates committee was set up to look into developments in the property market and make policy	i. Little progress has been made in regulation of rentals as some real estate agents and property owners continue to	
Estate Agents and oroperty owners,		recommendations	link rentals to increases in inflation.	
which are unrelated o changes in economic undamentals			milation.	

POLICY ADVICE GIVEN	REFERENCE	IMPLEMENTATION PROGRESS	IMPACT COMMENT
Rationalisation of external trade tariffs in a manner that enhances producer viability and promotes greater flows of trade among trading partners	Paragraph 50,2 Page 89	i. Discussions in the COMESA and SADC trade blocs to harmonise trade tariffs are on going. ii. Zimbabwe is a member of both COMESA and SADC. iii. The coming on stream of COMESA Customs Union in 2008	i. Access to regional markets by local companies. ii. Reduces the costs of cross- border trade by simplifying port of entry formalities. iii. However, local trade tariffs are generally higher than those in the region or those of trading partners and impact negatively on trade

SECOND QUARTER MPS JULY 2004

POLICY ADVICE GIVEN Encouragement of mergers and acquisitions in the financial sector.	REFERENCE Paragraph 2.19, Page 11	IMPLEMENTATION PROGRESS i. Merger of financial units from the same stable underway. African Banking Corporation of Zimbabwe Limited merged with African Banking Corporation Securities Limited.	i. Soundness of Financial institutions has been enhanced.
Compliance with new capital	Paragraph 2.5, Page 7	i. Banks complied with the new regulations.	i. Enhanced financial soundness of